**Appendix 2: Risk Register**

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| **Risk ID** | **Risk** | **Corporate Objective** | **Gross Risk** | **Residual Risk** | **Current Risk** | **Owner** | **Date Risk Reviewed**  | **Proximity of Risk (Projects/ Contracts Only)** |
| **Category-000-Service Area Code** | **Risk Title** | **Opportunity/Threat** | **Risk Description** | **Risk Cause** | **Consequence** | **Date raised** | **1 to 6** | **I** | **P** | **I** | **P** | **I** | **P** |   |   |   |
| CEB-001-CD | Insufficient housing delivered to meet identified need | Threat and Opportunity | The new Oxfordshire SHMA is likely to identify a level of housing need in Oxford that is well beyond the capacity of the city to accommodate it  | The provision of housing in Oxford is constrained by the city’s tightly drawn administrative boundaries and by the many physical and environmental constraints identified in the report | Under-delivery of housing has all kinds of adverse social and economic consequences. Some of the main consequences are severe pressures on the housing stock, high housing waiting lists, overcrowding, and difficulties for employers in recruiting and retaining staff. | 12.3.14 | 2, 3 and 4 | 4 | 5 | 4 | 3 | 4 | 5 | MichaelCroftonBriggs |  |  |
| CEB-002-CD | Housing comes forward on inappropriate sites  | Threat  | It is possible that some developers and landowners may use the high level of housing need identified in the SHMA in support of planning applications on sites where there are other policy objections to housing  | There will be some unallocated sites within the city that a landowner wishes to develop for housing but which the City Council considers to be unsuitable for housing because it would conflict with other policy objectives  | Residential development on inappropriate sites could have a variety of consequences including adverse impacts on the natural or built environment, increased flood risk, loss of other important facilities used by the public etc. | 12.3.14 | 2, 4 and 5 | 3 | 3 | 3 | 2 | 3 | 3 | MichaelCroftonBriggs |  |  |

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| **Risk ID** | **Risk Title** | **Action Owner** | **Accept, Contingency, Transfer, Reduce or Avoid** | **Details of Action** | **Key Milestone** | **Milestone Delivery Date** | **%Action Complete** | **Date Reviewed** |
| CEB-001-CD | Insufficient housing delivered to meet identified need | Michael Crofton Briggs |  Reduce | Reduce risk by working jointly with the other Oxfordshire districts to ensure that Oxford’s unmet housing need is accommodated in adjoining districts as set out in the Oxfordshire Statement of Cooperation. If necessary make representations and appear at the Local Plan examinations of other Oxfordshire districts. There is an opportunity that publication of the SHMA will prompt a serious debate about housing and eventually lead to adjoining councils allocating additional land in sustainable locations to meet Oxford’s unmet housing needs.  |   |   |   |   |
| CEB-002-CD | Housing comes forward on inappropriate sites | Michael Crofton Briggs |  Reduce | Legal advice has been received that confirms there is no basis for suggesting that an updated SHMA renders a recently adopted development plan out of date. This report advises Members that the City Council will continue to apply the housing requirement figure from Policy CS22 of the Core Strategy for the purpose of calculating Oxford’s five-year housing land supply, and that Members can be confident in continuing to apply full weight to the range of policies contained in Oxford’s development plan |   |   |   |   |